

**United Nations Development Programme
Philippines**



Empowered lives.
Resilient nations.

**Recovery and Resilience-building in the Philippines
2020 Revised Annual Work Plan**

Implementing Partner: UNDP

Project Description

Given the recurring multiple natural disaster events and the recent COVID 19 pandemic that the Philippines has recently experienced, the Country Office has requested corporate-wide integrated and sustained support to position UNDP as a key player in the context of a climate change induced “new normal” through the development of high-quality recovery and resilience strategies and interventions. This is motivated by the fact that despite the wealth of experience in recovery efforts, the results so far revealed the limitations of current approaches which has not drawn in the expertise of other units that will enable a UNDP wide corporate approach to this issue. Moving beyond a crisis-to-crisis approach, UNDP Philippines intends to provide the Government with a long-term evidence-based programmatic support that systematically links up Government policy and funding to address both the impact of disasters and their root causes. This would require the development of innovative solutions with NextGen elements, adjustments in internal processes, and an integrated approach that blends the capacities of various units to mobilise the GPN around this challenge. This Project Initiation Plan (PIP) has been developed as a vehicle through which the Philippines CO can: (1) Review gender-based disaster risk reduction, recovery and resilience frameworks and approaches; (2) Develop a comprehensive gender-based disaster risk reduction, recovery and resilience framework and associated tools and (3) Support the enhancement of Disaster risk reduction, recovery and resilience capacities in the Country Office as well as, support learning exchanges with the regional and Global Policy Network (GPN) team; and (4) Develop recovery and resilience thematic strategies.

Country Programme Period: 2019-2023

Project/Output ID: 00128485/ 00122466

Project Start Date: July 2020

Project End Date : June 2021

Project Board Meeting/LPAC Date: N/A

2020 AWP Budget:

Total resources required \$ 103,005

Total allocated resources: \$ 103,005

- Funding Window \$ 90,000
- TRAC 1.1.3. \$ 13,005

Unfunded budget:

In-kind Contributions:

Agreed by UNDP:

SELVA RAMACHANDRAN, Resident Representative

mtv

Date:

28-Dec-2020

PROGRAMME ALIGNMENT

A.1 2019-2023 PFSD/CPD Outcome alignment	2: Urbanisation, economic growth, and climate change actions are converging for a resilient, equitable, and sustainable development path for communities.																																										
A.2 2019-2023 CPD Output Indicator alignment <i>[Choose between 1-3 applicable indicators]</i> <i>Y1-YX placeholders should be replaced with actual project implementation period</i>	<p>Output 1.1 Government capacities enhanced to utilize resources and track progress against the SDGs.</p> <table border="1" data-bbox="566 419 2047 632"> <thead> <tr> <th colspan="2">Baseline</th> <th colspan="3">Targets / Cumulative Results</th> <th colspan="2">End of Project Target</th> </tr> <tr> <th>Year</th> <th>Quantity/ Points /Rating</th> <th>Y1</th> <th>Y2</th> <th>Y3</th> <th>Target</th> <th>Actual</th> </tr> </thead> <tbody> <tr> <td>2020</td> <td>0</td> <td>1</td> <td>1</td> <td></td> <td>1</td> <td></td> </tr> </tbody> </table> <p>Output 2.1 Climate sensitivity models and hazard maps developed and applied to help NGAs and LGUs better understand and plan for the extent, scope and distribution of medium- and long-term risks</p> <table border="1" data-bbox="566 759 2047 914"> <thead> <tr> <th colspan="2">Baseline</th> <th colspan="3">Targets / Cumulative Results</th> <th colspan="2">End of Project Target</th> </tr> <tr> <th>Year</th> <th>Quantity/ Points /Rating</th> <th>Y1</th> <th>Y2</th> <th>Y3</th> <th>Target</th> <th>Actual</th> </tr> </thead> <tbody> <tr> <td>2020</td> <td>0</td> <td>1</td> <td>1</td> <td></td> <td>1</td> <td></td> </tr> </tbody> </table>	Baseline		Targets / Cumulative Results			End of Project Target		Year	Quantity/ Points /Rating	Y1	Y2	Y3	Target	Actual	2020	0	1	1		1		Baseline		Targets / Cumulative Results			End of Project Target		Year	Quantity/ Points /Rating	Y1	Y2	Y3	Target	Actual	2020	0	1	1		1	
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A.3 2018-2021 UNDP SP IRRF Output Indicator Alignment	<p>UNDP SP 2018-2021 Output 1.3.1 National capacities and evidence-based assessment and planning tools enable gender-responsive and risk-informed development investments, including for response to and recovery from crisis</p> <p>Level 1: There are insufficient data on Disaster Management Level 2: Information and data on disaster management are gathered Level 3: Projects/ activities designed are informed by evidences and data Level 4: There is a database of disaster data and an evidence-based investment plan for the CO</p> <table border="1" data-bbox="573 1238 2054 1390"> <thead> <tr> <th colspan="2">Baseline</th> <th colspan="3">Targets / Cumulative Results</th> <th colspan="2">End of Project Target</th> </tr> <tr> <th>Year</th> <th>Quantity/ Points /Rating</th> <th>Y1</th> <th>Y2</th> <th>Y3</th> <th>Target</th> <th>Actual</th> </tr> </thead> <tbody> <tr> <td>2020</td> <td>Level 1</td> <td>Level 2</td> <td>Level 4</td> <td></td> <td>Level 4</td> <td></td> </tr> </tbody> </table>	Baseline		Targets / Cumulative Results			End of Project Target		Year	Quantity/ Points /Rating	Y1	Y2	Y3	Target	Actual	2020	Level 1	Level 2	Level 4		Level 4																						
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2020	Level 1	Level 2	Level 4		Level 4																																						

<p>A.4 Sustainable Development Goals Target Alignment</p>	<p>SDG TARGET 1.5 By 2030, build resilience of the poor and those in vulnerable situations and reduce their exposure and vulnerability to climate-related extreme events and other economic, social and environmental shocks and disasters.</p> <p>SDG TARGET 3.D Strengthen the capacity of all countries, in particular developing countries, for early warning, risk reduction and management of national and global health risks.</p> <p>SDG TARGET 11.B By 2020 substantially increase the number of cities and human settlements adopting and implementing integrated policies and plans towards inclusion resources efficiency, mitigation and adaptation to climate change, resilience to disasters, and develop and implement, in line with the Sendai Framework for Disaster Risk Reduction 2015-2030, holistic disaster risk management at all levels.</p> <p>SDG TARGET 13.1 Strengthen resilience and adaptive capacity to climate-related hazards and natural disasters in all countries.</p>
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<p>A.5 Project Document Outcome Indicators</p>	<p>Outcome 1: The most marginalized, vulnerable, and at-risk people and groups benefit from inclusive and quality services and live in a supportive environment wherein their nutrition, food security, and health are ensured/protected.</p> <table border="1" data-bbox="573 743 2056 898"> <thead> <tr> <th colspan="2">Baseline</th> <th colspan="3">Targets / Cumulative Results</th> <th colspan="2">End of Project Target</th> </tr> <tr> <th>Year</th> <th>Quantity/ Points /Rating</th> <th>Y1</th> <th>Y2</th> <th>Y3</th> <th>Target</th> <th>Actual</th> </tr> </thead> <tbody> <tr> <td>2020</td> <td>0</td> <td>30 people</td> <td>60 people</td> <td></td> <td>90 people</td> <td></td> </tr> </tbody> </table> <p>Outcome 2: Urbanization, economic growth, and climate change actions are converging for a resilient, equitable, and sustainable development path for communities.</p> <table border="1" data-bbox="573 999 2056 1153"> <thead> <tr> <th colspan="2">Baseline</th> <th colspan="3">Targets / Cumulative Results</th> <th colspan="2">End of Project Target</th> </tr> <tr> <th>Year</th> <th>Quantity/ Points /Rating</th> <th>Y1</th> <th>Y2</th> <th>Y3</th> <th>Target</th> <th>Actual</th> </tr> </thead> <tbody> <tr> <td>2020</td> <td>0</td> <td>3 communities</td> <td>3 communities</td> <td></td> <td>6 communities</td> <td></td> </tr> </tbody> </table>	Baseline		Targets / Cumulative Results			End of Project Target		Year	Quantity/ Points /Rating	Y1	Y2	Y3	Target	Actual	2020	0	30 people	60 people		90 people		Baseline		Targets / Cumulative Results			End of Project Target		Year	Quantity/ Points /Rating	Y1	Y2	Y3	Target	Actual	2020	0	3 communities	3 communities		6 communities	
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I. 2020 Annual Work Plan

Project Title: Recovery and Resilience-building in the Philippines

Project ID: 00128485

Output ID: 00122466

Implementing Partner: UNDP

EXPECTED OUTPUTS					
Output 1. Gender-based Disaster Risk Reduction, Recovery and Resilience approaches reviewed					
Project Output Indicator/s	Baseline		Annual Target (Annual)	Cumulative Target (from Start Year) Start year: 2020	End-of-Project Target End year: 2021
Number of policy papers outlining the strengths and elements of resilient communities focusing on women, LGBTI, and PWDs	2020	0	1	1	1

PLANNED ACTIVITIES (for Output No.1)						PLANNED BUDGET (for Output No.1)					
Activity/Sub-Activity Description	Activity Target	TIMEFRAME				RESPONSIBLE PARTY	IA CODE	Funding Source/Donor	Budget		Amount US\$ (1=48.459)
		Q1	Q2	Q3	Q4				Code	Description	
1.1 Mapping of UNDP experience in Resilience, Disaster Risk Reduction and Recovery						UNDP	001981	12711	71300	IC	\$21,000
Carry out mapping the experience of UNDP in disaster recovery and resilience-building across different COs, BRH, and the GPN.	Two discussion meetings conducted								74500	Miscellaneous	\$1,622
Conduct a Webinar to exchange experiences and discuss lessons learned with other COs	One webinar conducted										
1.2. Design research methodology, drawing on lessons learnt, cross-practice expertise and innovative solutions											
Develop ToR for an Individual Consultant (IC)	One TOR developed										
Conduct project initiation activities	Inception report submitted										

PLANNED ACTIVITIES (for Output No.1)						PLANNED BUDGET (for Output No.1)					
Activity/Sub-Activity Description	Activity Target	TIMEFRAME				RESPONSIBLE PARTY	IA CODE	Funding Source/Donor	Budget		Amount
		Q1	Q2	Q3	Q4				Code	Description	US\$ (1=48.459)
Draw lessons learnt, cross-practice expertise, and innovative solutions, identify essential elements of rapid, stronger and inclusive recovery and build long term resilience											
Recommend metrics for measuring success in recovery and building resilience	One policy paper submitted										
1.3. Create digital models, based on recent and current disasters, to analyse the data and predict impact and needs											
Develop ToR for an Individual Consultant (IC)	One TOR developed										
Inception session	Inception report submitted										
Map existing vulnerability of communities, individuals, assets, and natural resources to impacts of natural hazards using available data.	One consultation meeting conducted										
Report key findings and analysis from digital maps generated, identify and report on areas in BARMM that are highly susceptible to effects of CC and natural-hazard induced disasters.	One final report submitted										
Submission of Output	One policy paper submitted										
Develop ToR for an Individual Consultant (IC)	Two TORs developed										
Integration of iPDNA, HBDA, ERNA and RDNA disaster assessment tools as well as DevLIVE+ at the Global level and its piloting in the Philippines context	One consultation meeting conducted										
Submission of output	One final report submitted										
OUTPUT 1 Sub TOTAL										\$22,622	

EXPECTED OUTPUTS					
Output 2. A comprehensive gender-responsive and “green” disaster risk reduction, recovery and resilience framework and associated tools developed, to include pandemics					
Project Output Indicator/s	Baseline		Annual Target (Annual)	Cumulative Target (from Start Year) Start year: 2020	End-of-Project Target End year: 2021
Number of gender-based and green disaster risk reduction, recovery, and resilience frameworks developed	2020	0	1	2	2

PLANNED ACTIVITIES (for Output No.2)						PLANNED BUDGET (for Output No.2)						
Activity/Sub-Activity Description	Activity Target	TIMEFRAME				RESPONSIBLE PARTY	IA CODE	Funding Source/Donor	Budget		Amount	
		Q1	Q2	Q3	Q4				Code	Description	US\$ (1=48.459)	
2.1. Develop data warehouse that links existing DRR and climate databases for informed decision making						UNDP	001981	12711	71300	IC	\$20,100	
2.2. Undertake a review of systems and capacities to inform the development of a comprehensive framework										71300	IC	\$6,250
Develop ToR for an Individual Consultant (IC)	One TOR developed									71600	Travel/DSA	\$3,000
Alignment and entry points mapping: review of relevant policy issuances and documents, health emergency good practices, lesson learned from COVID-19. Conduct data gathering and processing: conduct of consultations and meetings										72800	It Equipment	\$2,000
Submission of Outputs	Final report submitted											
2.3. Design a comprehensive disaster risk reduction, recovery and resilience framework to strengthen the capacities of national and local government												
Develop ToR for an Individual Consultant (IC)	One TOR developed											

PLANNED ACTIVITIES (for Output No.2)						PLANNED BUDGET (for Output No.2)					
Activity/Sub-Activity Description	Activity Target	TIMEFRAME				RESPONSIBLE PARTY	IA CODE	Funding Source/Don or	Budget		Amount
		Q1	Q2	Q3	Q4				Code	Description	US\$ (1=48.459)
Conduct a systematic and thematic review of NDRRMP outputs, outcomes, targets, baseline data, and KPIs. Assess existing frameworks and identify similar/-overlapping indicators.											
Take stock and assess data availability and accessibility from cross-sectoral government agencies that will support the KPIs.											
Develop the M&E results framework and outcome-level indicators											
Formulation of the M&E Plan											
2.4. Apply integrated approaches, selected tools and systems in LGU pilot areas, document learnings											
OUTPUT 2 Sub TOTAL										\$31,350	

EXPECTED OUTPUTS**Output 3. Disaster risk reduction, recovery and resilience capacities are in place, supported by an integrated regional and global team**

Project Output Indicator/s	Baseline		Annual Target (Annual)	Cumulative Target (from Start Year) Start year: 2020	End-of-Project Target End year: 2021
	2020	0	1	1	1
Existence of a recovery and resilience investment plan for the CO ¹	2020	0	1	1	1

PLANNED ACTIVITIES (for Output No.3)							PLANNED BUDGET (for Output No.3)				
Activity/Sub-Activity Description	Activity Target	TIMEFRAME				RESPONSIBLE PARTY	IA CODE	Funding Source/Donor	Budget		Amount
		Q1	Q2	Q3	Q4				Code	Description	US\$ (1=48,459)
3.1. Set up Country Support Task Team, drawing on CO, BRH and HQ								71300	IC	\$5,500	
Develop ToR for an IC	One TOR developed							71400	SC Salary	\$18,500	
Inception Session	Inception report submitted							74596	Staff Costs	\$340	
Establish support for the operations of the Climate Action team in the BARMM Region	Two field reports submitted							72400	Communication	\$2,000	
								72800	IT Equipment	\$1,800	
								64937	DPC	\$2,000	
OUTPUT 3 Sub TOTAL										\$30,140	

¹ Qualifiers

Level 1- no recovery and resilience investment plans exist for the CO

Level 2- one recovery and resilience investment plan drafted

Level 3- recovery and resilience investment plan informed by stakeholder consultations

Level 4- one recovery and resilience investment plan finalized

EXPECTED OUTPUTS					
Output 4: Support to ongoing national and regional/local recovery assessment and planning efforts in Cagayan Valley					
Project Output Indicator/s	Baseline		Annual Target (Annual)	Cumulative Target (from Start Year) Start year: 2020	End-of-Project Target End year: 2021
	2020	0	1	1	1

PLANNED ACTIVITIES (for Output No.4)						PLANNED BUDGET (for Output No.4)					
Activity/Sub-Activity Description	Activity Target	TIMEFRAME				RESPONSIBLE PARTY	IA CODE	Funding Source/Donor	Budget		Amount
		Q1	Q2	Q3	Q4				Code	Description	US\$ (1=48.459)
4.1. Conduct of scoping missions to affected areas to inform development of UNDP's entry points for engagement						UNDP	001981	04120/ 00012	71600	Travel/DSA	\$2,850
Field visits in Cagayan Valley	Field reports submitted								71300	Individual Consultant	\$9,900
Meet and discuss with LGUs to discuss early recovery interventions	Meeting notes compiled								64937	DPC	\$255
4.2. Support in the conduct of sector-specific and localized Post-disaster Needs Assessment (PDNA) and recovery planning											
Develop ToR for SURGE Advisors	Three TORs developed										
Develop ToR for an Individual Consultant (IC)	One ToR Developed										
Support government coordination and planning exercises at the national and regional/local levels											
Contribute in the damage assessment of the Cagayan Watershed-River ecosystem. Create digital maps of areas that experienced flooding. Analyze											

PLANNED ACTIVITIES (for Output No.4)						PLANNED BUDGET (for Output No.4)					
Activity/Sub-Activity Description	Activity Target	TIMEFRAME				RESPONSIBLE PARTY	IA CODE	Funding Source/Donor	Budget		Amount
		Q1	Q2	Q3	Q4				Code	Description	US\$ (1=48.459)
Conduct of recovery analysis to be used by UNDP as basis for recovery programming											
4.3. Implement DevLive+ in Tuao, Cagayan											
Develop ToR for an IC											
Conduct trainings on DevLive+ to LGU staff											
Generate data for DevLive+											
Submission of Outputs											
									OUTPUT 4 Sub TOTAL	\$13,005	

SUMMARY

	Outputs 1-3	\$84,112
	(Outputs 1-3) GMS (7%)	\$5,888
	Outputs 1-3 Total (Funding Window)	\$90,000
	Output 4 (TRAC 1.1.3.)	\$13,005
	Total 2020 Fund	\$103,005

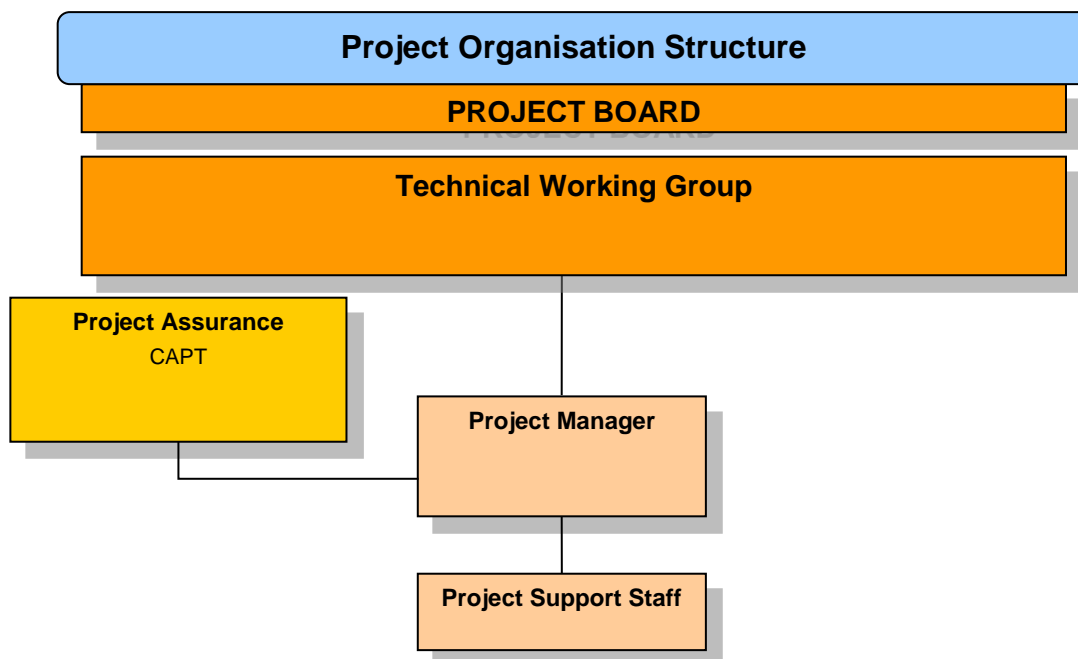
II. Management Arrangements

The Philippines Country Office will lead this project, with support from the Regional Bureau for Asia Pacific and the Global Policy Network. A Country Support Task Team will be established to ensure integrated advice and support. It will draw upon various teams in BPPS and CB, to bring the relevant expertise in Disaster Risk Reduction and Recovery for Building Resilience Team, economic recovery team, core government functions and local governance, climate adaptation and mitigation and addressing drivers of conflict. Following a capacity assessment, the CO will set up a multi-disciplinary team composed of its own staff, additional service contracts, national and international consultants, partner institutions and other UNDP CO's to work with the global and regional teams of UNDP on a long-term basis.

A Technical Working Group (TWG), under the project initiation stage, with technical staff from DSWD, OCD, DILG, NEDA, PAGASA, BARMM Ministry of Interior and Local Government (MILG), Philippines Commission on Women (PCW), National Council on Disability (NCDA), National Youth Commission (NYC), UNDP and other UN agencies such as OCHA, UNICEF and FAO, as core members will provide technical guidance and oversight to the implementation of this plan. Representatives from civil society organizations or sectoral representatives will also be invited to ensure the groups identified as 'at risk' are represented. The Climate Action Programme Team of the UNDP CO will provide oversight to the PMO. Representatives from wider stakeholders from government and civil society may also be identified as regular members. UNDP shall ensure gender parity in the composition of the TWG, The TWG shall meet on a monthly, or as needed, basis to discuss physical and financial progress, as well as technical and administrative matters.

To ensure a strong focus on results, a Project Manager (PM) under the overall guidance of the Climate Action Team in the Country Office will be recruited by UNDP, to oversee the day-to-day operations of the project following UNDP operations policies and procedures and will be backed up by Programme Support Staff.

Post-successful completion of this initiation plan and availability of funding resources, this plan will evolve into a full UNDP project. A Project Board, as per UNDP policies and procedures, may consist of representatives from Department of Social Works and Development (DSWD), Philippine Crop Insurance Commission (PCIC), Central Bank (BSP), Department of Interior and Local Government (DILG), PAGASA, Philippine Women's Commission (PWC), National Youth Commission, Department of Health (DOH), RCO, among others. Stakeholders from other government agencies, private sector and civil society may be invited to attend when needed. It is also possible that partners in disaster management such as UK FCDO, Australia DFAT and NZAID will be invited to participate during the Project Board.



III. MONITORING AND EVALUATION PLAN

Monitoring Plan

Expected Results (Outcome & Output)	Indicators	Data Collection Methods	Time or Schedule and Frequency	Means of Verification: Data Source and Type	Responsibilities	Resources	Risks and assumptions
Output 1 Gender-based Disaster Risk Reduction, Recovery and Resilience approaches reviewed	Number of gender-disaggregated data sets produced Baseline: 0 Target: 1	Progress reports, presentation of outputs, and submissions according to the TOR and Workplan	Quarterly	Deliverables submitted by Consultants to Climate Action Programme Team (CAPT) and shared with the TWG	Coordinating data collection and collecting data: Project Officer Verifying/ triangulating data: Project Manager and CAPT Team Leader	\$500	No identified risks related with M and E activities
Output 2 A comprehensive gender-based and green disaster risk reduction, recovery and resilience framework and associated tools are developed.	Number of gender-based and green disaster risk reduction, recovery and resilience frameworks developed Baseline: 0 Target: 1	Progress reports, presentation of outputs, and submissions according to the TOR and Workplan	Quarterly	Deliverables submitted by Consultants to Climate Action Programme Team (CAPT) and shared with the TWG	Coordinating data collection and collecting data: Project Officer Verifying/ triangulating data: Project Manager, Programme Analyst, and CAPT Team Leader	\$500	No identified risks related with M and E activities
Output 3. Disaster risk reduction, recovery and resilience	Existence of investment plan for the CO Baseline: 0	Progress reports, presentation of outputs, and	Quarterly	Deliverables submitted by Consultants to Climate Action Programme Team	Coordinating data collection and collecting data: Project Officer	\$500	No identified risks related with M and E activities

capacities are in place, supported by an integrated regional and global team	<p>Target: 1</p> <p>Qualifiers Level 1- no recovery and resilience investment plans exist for the CO Level 2- one recovery and resilience investment plan drafted Level 3- recovery and resilience investment plan informed by stakeholder consultations Level 4- one recovery and resilience investment plan finalized</p>	submissions according to the TOR and Workplan		(CAPT) and shared with the TWG	Verifying/ triangulating data: Project Manager and CAPT Team Leader		
Output 4 Recovery and resilience thematic strategies developed	<p>Number of recovery and resilience plans developed</p> <p>Baseline: 0</p> <p>Target: 1</p>	Progress reports, presentation of outputs, and submissions according to the TOR and Workplan	Quarterly	Deliverables submitted by Consultants to Climate Action Programme Team (CAPT) and shared with the TWG	<p>Coordinating data collection and collecting data: Project Officer</p> <p>Verifying/ triangulating data: Project Manager and CAPT Team Leader</p>	\$500	No identified risks related with M and E activities

Evaluation Plan

Evaluation Title	Partners (if joint)	Related Strategic Plan Output	PFSD/CPD Outcome	Planned Completion Date	Key Evaluation Stakeholders	Cost and Source of Funding

IV. ANNUAL PROCUREMENT PLAN (see SEPARATE worksheet) - Indicate fields / information needed

<https://apps.aprc.undp.org/prompt/layouts/15/ReportServer/RSViewerPage.aspx?rv:RelativeReportUrl=/prompt/PROMPTReport/ProjectProcurementPlanDetailedReport.rdl&rv:HeaderArea=None&rp:StatusID=0>

Annual Procurement Plan (2020)								
Atlas Project ID No.	Category (Identify if Goods, IC, Civil Works, Recurring Cost, Services)	Description of goods, services or works required	Unit of Measure	Qty	Estimated Unit Price in USD	Estimated Total Price in USD	Requested delivery date (goods, works) or start of services	Target Date for the Submission of TOR/Specs /SOWs to Procurement Team
00128485	IC	Local Consultant-Development of M&E System	Pax	1	20,100.00	20,100.00	2 November 2020	15 October 2020
00128485	IC	Local Consultant to Assist in the Updating of NDRRM Plan	Pax	1	6,250.00	6,250.00	28 September 2020	3 August 2020
00128485	IC	Local Consultant-CC-DRR expert to support formulation of CORE Framework in BARMM	Pax	1	21,000.00	21,000.00	2 November 2020	15 October 2020
00128485	IC	Local Consultant to assist in the coordination in BARMM	Pax	1	5,500	5,500	6 November 2020	30 October 2020
00128485	IC	Local Consultant-Early Recovery	Pax	1	9,900	9,900	10 December 2020	02 December 2020
Grand Total						52,850.00		

V. Risk Log (UPLOAD IN ATLAS: Grants > Project Management > Approved Projects > Risks)

No.	Description	Date Identified	Type	Countermeasures/ Management Response	Owner	Status
1	Delays in project implementation due to the current pandemic, COVID-19, at regional and national level. More impacts can be anticipated in case of natural hazards.	9/25/2020	Environmental	Ensure activities adhere to government protocols; maximize use of online technology; coordinate with partner agencies; and consult best option for stakeholders	UNDP	Medium risk, everyone is transitioning to online work in the meantime. Technological disruption remains high.
2	Difficulty in setting-up in-person household surveys, FGDs, and consultations due to COVID-19	9/25/2020	Environmental	Propose alternative data collection methods that will still deliver intended results	UNDP	Medium risk, data collection will be majorly done online as per Terms of Reference. Engagement rate may be lower than required.
3	Technical challenges in holding virtual consultations with different stakeholder groups	9/25/2020	Operational	Conduct trial of different virtual platforms and provide alternative ways for stakeholders to listen or engage (e.g. dialing by phone if internet connectivity is an issue)	UNDP	Low risk, schedule delays happens because of availability of partners
4	Decrease in support from national or local government partners due to the current operational situation	9/25/2020	Organizational	Continuous engagement with partners to ensure buy-in and alignment throughout the whole engagement	UNDP	Low risk, harder to get replies on time
5	Restrictions in travelling and delays in processing of inter-region travel documents for consultants	9/25/2020	Environmental	Plan and take extra care in checking all required documents	UNDP	Low risk, no site visit scheduled yet due to the pandemic
6	Procurement delays	9/25/2020	Operational	Work closely with procurement staff for swift procurement process as possible.	UNDP	Medium risk, few firms are submitting proposals. This may lead to further delays
7	Possibility of armed conflict, terrorism activities, or violence in project areas	9/25/2020	Political	Ensure that consultants/ staff visiting conflict areas are conforming with security protocols set by UN DSS. Obtain all necessary security clearances and liaise with the field offices/ partner agencies. Once in the field, follow all protocols set forth.	UNDP	Low risk, no site visits scheduled yet due to the pandemic

